The Council of State Governments-WEST



2006 Year in Review

In the West, everything seems somehow larger, grander, than life.

~ Ken Burns and Stephen Ives Producers, PBS documentary "The West"



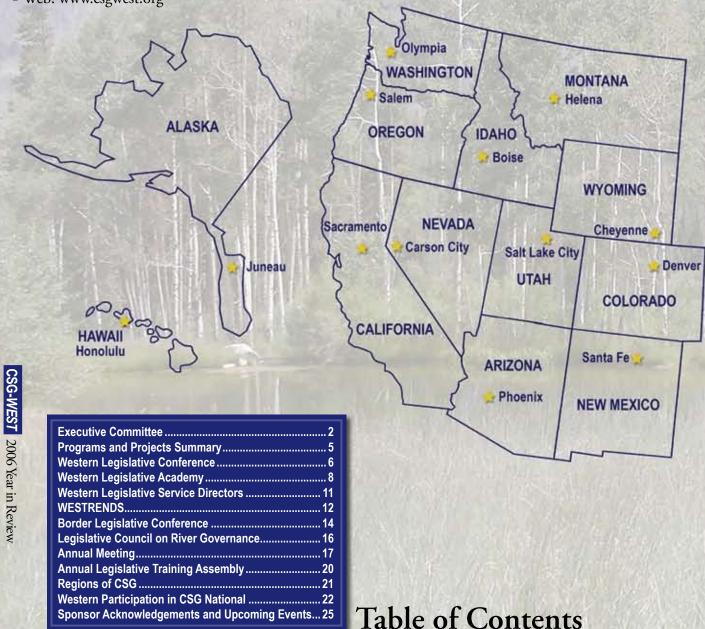
About CSG-WEST



- 1107 Ninth Street Suite 650
 Sacramento, CA 95814
- Phone: (916) 553-4423
- Fax: (916) 446-5760
- Email: csgw@csg.org
- Web: www.csgwest.org

The Council of State Governments-WEST (CSG-WEST) provides a nonpartisan platform for regional cooperation among the legislatures of the 13 western states, creating opportunities for legislators and staff to share ideas and experiences as well as institutional linkages with other elected political leaders throughout the region.

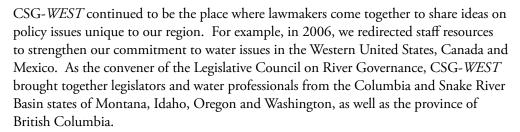
Based in California where it was founded 60 years ago, CSG-WEST's membership is composed of the legislatures of Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington and Wyoming. Associate members include the Canadian provinces of Alberta and British Columbia and the Pacific islands of American Samoa, the Commonwealth of the Northern Mariana Islands and Guam.



A Message from CSG-WEST Officers to Western State Legislators and Friends

As we look forward to commemorating the 60th anniversary of The Council of State Governments-WEST in 2007, we also look back with deep satisfaction at the activities of the past year. We hope that the 2006 Year in Review will tell the story of actions we have undertaken on behalf of our members and friends.

In 2006, your officers responded to the growing demand by legislators for professional development at every stage of their careers. The Western Legislative Academy continued to identify and immerse talented new lawmakers in an experience that enriches them and the legislatures they serve. Building on the success of the WLA, the annual Legislative Training Assembly (ALTA) was introduced in a day-long session at the CSG-WEST annual meeting in Breckenridge, Colorado. Thanks to lawmakers' enthusiastic response, ALTA will become a regular part of our annual meeting.



And for the first time, CSG-WEST initiated a Forum on the Colorado River Basin for lawmakers and water professionals from Wyoming, Utah, Colorado, New Mexico, Arizona, Nevada, California and the Republic of Mexico. The unqualified success of this forum ensures that it will continue to be a part of the CSG-WEST water program.

We saw a milestone in executive/legislative cooperation with the passage in December of The National Integrated Drought Information Systems Act of 2006. CSG-WEST's officers and Executive Committee joined with the Western Governors' Association and other western interests in actively supporting this legislation that will provide for an effective drought early warning system.

The programs and processes created this past year vividly demonstrate the power of legislators to convene and create stakeholders on issues affecting the West. As we look forward to our 60th anniversary in 2007, CSG-WEST will build upon the foundation that has been laid in 2006.

We invite you to join us as we continue this work.

Sincerely,

Representative Jeff Morris, Washington

CSG-WEST Chair

Representative Jose Campos, New Mexico CSG-WEST Vice Chair

Senator Lesil McGuire, Alaska

Senator Lesil McGuire, Alask CSG-WEST Chair-Elect

Sen. Maj. Leader Kate Brown, Oregon CSG-WEST Immediate Past Chair



Representative Jeff Morris, WA CSG-WEST Chair



Senator Lesil McGuire, AK CSG-WEST Chair-Elect



Representative Jose Campos, NM CSG-WEST Vice Chair



Sen. Maj. Leader Kate Brown, OR CSG-WEST Immediate Past Chair

CSG-WEST Executive Committee

2006 Meetings: April 1 in San Francisco, California • August 13 in Breckenridge, Colorado

The Executive Committee serves as the board of directors for CSG-WEST, reviewing the work and activities of policy committees, adopting policy positions and annually selecting participants for the Western Legislative Academy.

The committee is comprised of CSG-WEST officers and program leaders, western legislators serving in CSG national leadership positions, the presiding legislative officers and ranking minority leaders of each member

state and legislators appointed by the presiding legislative officers of member states.

The Executive Committee of CSG-WEST works with staff and officers of the Western Governors' Association, Western Municipal Conference and Western Interstate Region of the National Association of Counties to build consistent and creative advocacy of the West's interests by political leaders at the state and local level.

Regional Collaboration

Members were briefed by Pam Inmann, Western Governors' Association Executive Director, on actions by WGA on border security and immigration policy, the 1997 Farm Bill and federal oil and gas policy in the West.





Endangered Species

Tom O'Halleran, Arizona Representative and CSG-WEST Western Water and Environment Chair, led policy discussions about amendments to the Endangered Species Act.





From left to right: Colorado House Minority Leader Mike May, Colorado House Minority Whip Diane Hoppe, Colorado Speaker Pro Tem Cheri Jahn, Montana Representative Jim Keane, California Senator Mike Machado and Utah Senator Tom Hatch were part of the executive committee members who selected the WLA class.



Western Hemisphere Travel Initiative (WHTI) Rob Merrifield, Co-Chair of Canadian U.S. Association of the Canadian House of Commons in Ottawa, shared concerns about the economic impact that WHTI will impose in requiring all travelers, including U.S. citizens, to have a passport.



New Powers for Legislators Former Wyoming Governor Jim Geringer, Co-Chair of the Policy Consensus Initiative, briefed CSG-WEST leaders on a new report, "Legislators at a Crossroads." The report identifies legislators as conveners bringing diverse groups of people together to resolve problems collaboratively.



Forums Discussed Colorado House Minority Whip Diane Hoppe and Hawaii House Majority Leader Marcus Oshiro briefed executive committee on the panels they chaired on urban-rural divide and the future of western legislatures at the CSG-WEST Breckenridge annual meeting.

CSG-WEST Executive Committee

Competition in the Global Economy
Mike Machado, California Senator and
WESTRENDS Chair, asserted that western
leaders must recognize that economic competition
in the global economy is not with other western
states but with the expanding economies of the
Asia-Pacific Region.



Lawmakers Share Views
Idaho House Appropriations
Chair Maxine Bell and Idaho
Senate Assistant Majority
Leader Joe Stegner are among
members participating in policy
discussions at the committee's
meeting in Breckenridge.



Shooting Star Award
Beth Loudy of the State Government Affairs
Council (SGAC) presented Colorado
Senator Ron Teck with an award recognizing
his leadership role as 2006 CSG-WEST
Chair. SGAC is a national association of
state government affairs representatives.

Alberta Rising in North American West
Honorable Gary Mar, Minister for International and
Intergovernmental Relations for the Canadian Province
of Alberta, emphasized the need for collaboration on
energy and trade.



North American Focus
Inta Morris from the Canadian Consulate
General's office in Denver and Juan Marcos
Gutierrez, Consul General of Mexico
in Denver, gave presentations on the
importance of America's border alliances
with their countries.



Education Opportunities for Public Land States
Washington Senate Republican Caucus Chair
Jim Honeyford and Washington Senate Majority
Leader Lisa Brown listened intently to public
land perspectives presented by representatives of
the Children's Land Alliance Supporting Schools
(CLASS) in Salt Lake City, Utah.



Executive Committee Considers WLA Selection Procedures
From left to right: Oregon Representative Bob Jenson, Oregon
Legislative Administrator Dave Henderson, New Mexico
Senate President Pro Tem Ben Altamirano and New Mexico
Senate Majority Whip Mary Jane Garcia were among
executive committee members briefed about the Western
Legislative Academy selection process.

CSG-WEST 2006 Executive Committee

Alaska

Ben Stevens, Senate President Gary Stevens, Senate Majority Leader Johnny Ellis, Senate Minority Leader Con Bunde, Senator Gene Therriault, Senator John Harris, House Speaker John Coghill, House Majority Leader Ethan Berkowitz, House Minority Leader Lesil McGuire, Representative Norman Rokeberg, Representative

Arizona

Ken Bennett, Senate President Linda Aguirre, Senate Minority Leader Robert Cannell, Senator James Weiers, House Speaker Phil Lopes, House Minority Leader Tom O'Halleran, Representative

California

Don Perata, Senate President Pro Tem Richard Ackerman, Senate Minority Leader Elaine Alquist, Senator Denise Moreno Ducheny, Senator Michael J. Machado, Senator Fabian Nuñez, Assembly Speaker George Plescia, Assembly Minority Floor Leader

Colorado

Joan Fitz-Gerald, Senate President Pete Groff, Senate President Pro Tem Andy McElhany, Senate Minority Leader Paula E. Sandoval, Senator Ron Teck, Senator Andrew Romanoff, House Speaker Cheri Jahn, Speaker Pro Tem Michael Garcia, House Assistant Majority Leader Mike May, House Minority Leader Diane Hoppe, House Minority Whip Joe Stengel, Representative

Hawaii

Robert Bunda, Senate President Fred Hemmings, Senate Minority Leader Brian T. Taniguchi, Senator Calvin K. Y. Say, House Speaker Marcus Oshiro, House Majority Leader Lynn Finnegan, House Minority Leader

Idaho

Robert L. Geddes, Senate President Pro Tem Bart M. Davis, Senate Majority Leader Joe Stegner, Senate Assistant Majority Leader Clint Stennett, Senate Minority Leader Bruce Newcomb, House Speaker Wendy Jaquet, House Minority Leader Maxine T. Bell, Representative

Richard Wills, Representative

Jon Tester, Senate President Bob Keenan, Senate Minority Leader Kim Gillan, Senator Bill Tash, Senator Gary Matthews, House Speaker Roy Brown, House Republican Leader Jim Keane, Representative

Nevada

William J. Raggio, Senate Majority Leader Dennis Nolan, Senate Assistant Majority Floor Leader

Sandra Tiffany, Senate Assistant Majority Whip

Dina Titus, Senate Minority Floor Leader Barbara Cegavske, Senator Maurice Washington, Senator Richard Perkins, Assembly Speaker Barbara E. Buckley, Assembly Majority

Floor Leader John Oceguera, Assembly Assistant Majority

Floor Leader Lynn C. Hettrick, Assembly Minority Floor Leader

Heidi Gansert, Assembly Minority Whip Kelvin Atkinson, Assembly Member Garn Mabey, Assembly Member

New Mexico

Ben D. Altamirano, Senate President Pro Tem

Michael S. Sanchez, Senate Majority Floor Leader

Mary Jane M. Garcia, Senate Majority

Stuart Ingle, Senate Minority Floor Leader Joseph J. Carraro, Senator Joseph A. Fidel, Senator Timothy Z. Jennings, Senator Gay Gottshall Kernan, Senator Ben Lujan, House Speaker Ted Hobbs, House Minority Floor Leader Jose Campos, Representative

Gail Chasey, Representative Danice Picraux, Representative Jeanette Wallace, Representative

Peter Courtney, Senate President Kate Brown, Senate Majority Leader Ted Ferrioli, Senate Republican Leader Vicki Walker, Senator Karen Minnis, House Speaker Wayne Scott, House Majority Leader Jeff Merkley, House Democratic Leader Bob Jenson, Representative

John L. Valentine, Senate President Peter C. Knudson, Senate Majority Leader Mike Dmitrich, Senate Minority Leader Thomas Hatch, Senator Michael Waddoups, Senator Greg J. Curtis, House Speaker Steve H. Urquhart, House Majority Whip Ralph Becker, House Minority Leader

Washington

Lisa Brown, Senate Majority Leader Rosa Franklin, Senate President Pro Tem Mike Hewitt, Senate Republican Leader Jim Honeyford, Senate Republican Caucus Chair

Don Benton, Senator Dave Schmidt, Senator Frank Chopp, House Speaker Sam Hunt, House Majority Floor Leader Richard DeBolt, House Minority Leader Mary Skinner, House Minority Caucus Vice Chair

Kelli Linville, Representative Jeff Morris, Representative

Wyoming

Grant C. Larson, Senate President Rae Lynn Job, Senate Minority Floor Leader John Barrasso, Senator Randall B. Luthi, House Speaker Roy Cohee, House Majority Floor Leader Wayne Reese, House Minority Floor Leader Marty Martin, House Minority Caucus Chair Tom Lockhart, Representative

Ex-Officio Members

Honorable John van Dongen, Minister State Intergovernmental Relations British Columbia

Dave Henderson

Oregon Legislative Administrator Lorne J. Malkiewich

Nevada Legislative Counsel Director



Senator Ron Teck, Colorado 2006 CSG-WEST Chair

Summary of CSG-WEST Programs and Projects

Programs

- The Western Legislative Conference brings together legislators from western states to learn from each other and collaborate on solutions to issues of regional concern such as water, public lands, energy and transportation.
- The Western Legislative Academy is an intensive professional development program designed to help newer western state legislators become more effective leaders and build stronger legislative institutions.
- WESTRENDS is a regional leadership board comprised of one legislator from each western state that addresses demographic, economic and cultural trends shaping the West.
- The Legislative Service Agency and Research Directors Committee is a forum that provides management training and opportunities for the leaders of professional staff of western legislatures to learn from each other.

Projects

- Pursuing cooperative solutions to issues that arise along the 2000-mile U.S.-Mexican border is the focus of the Border Legislative Conference, which is composed of state legislators from California, Arizona, New Mexico, Texas and the six Mexican border states of Baja California, Sonora, Chihuahua, Nuevo Leon, Coahuila and Tamaulipas.
- CSG-WEST acts as a convener for the Legislative Council on River Governance, a cooperative association of legislators from Washington, Oregon, Idaho and Montana on environment and energy issues in the Columbia River Basin.



Photo taken by Jeanne Fitzgerald of Boise, Idaho in Breckenridge, Colorado at CSG-WEST annual meeting.

Western Legislative Conference

August 10-13, 2006 in Breckenridge, Colorado

The whole purpose of democracy is that we may hold counsel with one another... ~ Woodrow Wilson, "The New Freedom," 1913

Lawmakers from the West's 13 state legislatures assembled in policy forums at the CSG-WEST annual meeting to learn from one another and share ideas about strategies and solutions.





Overview of 2006 Policy Committees

Energy and Public Lands Committee



CHAIR Mike Dmitrich Senate Minority Leader

VICE CHAIR Vicki Walker Senator Oregon



The committee reviewed the rising cost of electricity, Canadian energy resources, U.S. energy security and cutting-edge energy research conducted at the National Energy Renewable Laboratory. Lawmakers also discussed the role of state legislatures in federal trusts and public lands.

Fiscal Affairs Committee



CHAIR Maxine T. Bell Representative Idaho

VICE CHAIR Paula E. Sandoval Senator Colorado



Lawmakers with expertise in budgets and appropriations met with experts on key economic and fiscal trends in the West. Participants also looked at how states can enhance revenue collections and build more effective tax structures.

Western Legislative Conference

Forum on the Urban/Rural Divide



CHAIR Maurice Washington Senator Nevada

VICE CHAIR Diane Hoppe Representative Colorado



Western legislators searched for common ground to enhance urban and rural economies. Leaders at the National Renewable Energy Laboratory, the Oregon Department of Natural Resources and the University of Idaho kicked off a roundtable discussion on what divides and unites western communities.

Future of Western Legislatures Committee



CHAIR Lesil McGuire Representative Alaska

VICE CHAIR Marcus Oshiro House Majority Leader Hawaii



Lawmakers and media experts discussed how "new" media resources like the Internet can help lawmakers "Get Statehouse Stories Out." They also learned the relevance of "old" media while working on a practical case study moderated by a reporter from the Denver NBC TV affiliate.

Transportation and Trade Committee



CHAIR Joseph J. Carraro Senator New Mexico

VICE CHAIR John Barrasso Senator Wyoming



Committee members discussed the role of light rail as well as innovations in transportation planning 50 years after the birth of the interstate highway system. In addition, lawmakers looked at the impacts on immigration from the North America Free Trade Agreement and the Central American Free Trade Agreement.

Western Water and Environment Committee



CHAIR Tom O'Halleran Representative Arizona

VICE CHAIR Kelli Linville Representative Washington



This year the committee convened a day-long Colorado River Basin Forum where lawmakers discussed management of this important river system. In addition, legislators met with experts on water management practices in the Columbia River basin and looked at groundwater water supplies in the West.

Western Legislative Academy

June12-15, 2006 in Colorado Springs, Colorado

It isn't polls or public opinion of the moment that counts. It's right and wrong and leadership.

~ Harry S. Truman



The Western Legislative Academy (WLA), an annual three and a half-day intensive training program for newer members in western state legislatures, has been making a difference in state legislatures since 2000. From the beginning, the WLA has had two primary goals:

- 1) Helping State Legislators Become More Effective and
- 2) Building Stronger Western State Legislative Institutions.

CSG-WEST believes that to be successful state legislators must place a high value on continuing education. The Academy is an opportunity for newer members to sharpen personal and professional legislative skills in such areas as communications, ethics and team building.

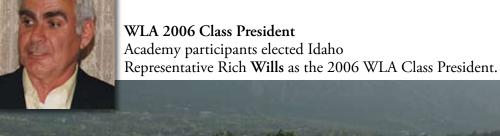
Since the inaugural Academy, CSG-WEST has graduated 263 legislators from 13 western state legislatures. Many WLA alumni have gone on to become leaders in their legislative chambers, policy committees and caucuses.

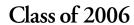
As evidence of the strong bipartisan support the WLA enjoys, this year, legislative leaders from both parties encouraged more than 135 applicant suggestions. The CSG-WEST Executive Committee now reviews an average of 75 applications annually for 39 class seats. Members of the Academy are selected on the basis of their dedication to public service, desire to improve personal legislative effectiveness and commitment to the institution of the legislature.

The El Pomar Foundation leads a growing number of public and private sector contributors in providing financial and in-kind support which adds to the success of the Western Legislative Academy.



Western Legislative Academy







Back row (left to right) John Hastert (WY Rep), Jim Kerr (CO Rep), Mac Sumner (OR Rep), Patrick Painter (UT Rep), Kevin Cameron (OR Rep), Bert Stedman (AK Sen), Michael Von Flatern (WY Sen), Carl Gatto (AK Rep), Susan Gerhardt (NV Asmbr), Steven Horsford (NV Sen), Hector Balderas (NM Rep), Robyn Discoll (MT Rep), Mark Wheatley (UT Rep)

2nd row (left to right) Richard Wills (ID Rep), Curtis Oda (UT Rep), Jeanne Windham (MT Rep), David Buri (WA Rep), Vernon Asbill (NM Sen), William A. Thomas, Jr. (AK Rep), John McGee (ID Sen), Larry Haler (WA Rep), Keith Gardner (NM Rep), Peter Wirth (NM Rep), Brooks Holcomb (NV Asmbr), John McComish (AZ Rep)

1st row (left to right) Timm Ormsby (WA Rep), Gary MacLaren (MT Rep), Dale Hall (CO Rep), Austin "Kit" Jennings (WY Sen), Eric Anderson (ID Rep), Nancy McLain (AZ Rep), Ann Kirkpatrick (AZ Rep), Julie Fisher (UT Rep), Judy Solano (CO Rep), Rida T.R. Cabanilla (HI Rep), Frank Henderson (ID Rep), Nancy Todd (CO Rep), Sara Gelser (OR Rep), Doug Whitsett (OR Sen)



Western Legislative Academy Alumni 2000-2006

ALASKA

House Maj Ldr John Coghill, Jr.-02 Rep Eric Croft-00 Rep Nancy Dahlstrom-04 Former Rep Hugh "Bud" Fate-02 Rep Carl Gatto-06 Sen Gretchen Guess-01 Rep David Guttenberg-04 Spkr John Harris-00 Rep Jim Holm-03 Sen Charlie Huggins-05 Rep Mary Kapsner-02 Rep Mike Kelly-05 Rep Lesil McGuire-01 Rep Kevin Meyer-02 US Sen Lisa Murkowski-00 Rep Kurt Olson-05 Rep Ralph Samuels-03 Rep Paul Seaton-04 Sen Ralph Seekins-04 Sen Bert Stedman-06 Sen Maj Ldr Gary Stevens-01 Rep William A. Thomas, Jr.-06 Sen Tom Wagoner-03 Sen Gary Wilken-00 Rep Peggy Wilson-01

Rep Olivia Cajero Bedford-03 Sen Maj Ldr Timothy Bee-02 Rep David Bradley-05 Rep Jennifer Burns-03 Rep Meg Burton Cahill-01 Sen Robert Cannell-01 Sen Gabrielle Giffords-04 Water Agency Director Herb

Guenther-00 Sen Albert Hale-05 Sen Toni Hellon-02 Rep Russ Jones-05 Rep Ann Kirkpatrick-06 Rep Bill Konopnicki-04 House Min Ldr Phil Lopes-03 Rep John McComish-06 Rep Nancy McLain-06 Sen Asst Min Ldr Harry

Mitchell-00 Rep Tom OHalleran-02 Sen Thayer Verschoor-03 Sen James Waring-04

CALIFORNIA

Sen Jeff Denham-04 Former Asmbr Marco Antonio Firebaugh-00 Asmbr Jenny Oropeza-01

COLORADO

Rep Debbie Benefield-05 Rep Alice Borodkin-02 Former Sen Jim Dyer-00 Rep Dale Hall-06 Rep Mary Hodge-02 Sen Jim Isgar-04 Spkr Pro Tem Cheri Jahn-04 Former Rep Ramey Johnson-03 Rep Jim Kerr-06 Former Rep Carl Miller-00 Rep Jim Riesberg-05 Rep Raymond Rose-03 Sen Paula Sandoval-03 Former Rep Jim Snook-01 Rep Judy Solano-06 Former Spkr Lola Spradley-00 Rep Debbie Stafford-02 Sen Abel Tapia-02 Sen Ron Teck-00 Rep Nancy Todd-06

Former Sen Melodie Aduja-03 Former Rep Emily Auwae-00 Rep Rida T.R. Cabanilla-06 Rep Pono Chong-05 Sen J. Kalani English-01 Rep Cindy Evans-03 House Min Ldr Lynn

Finnegan-04 Rep Helene Hale-01 Sen Lorraine Inouye-00 Former Rep Mindy Jaffe-01 Former Rep Sol

Kahoohalahala-00 Rep Jon Riki Karamatsu-03 Senate Vice President Donna Mercado Kim-02

Sen Assistant Majority Leader Russell Kokubun-02 Rep Hermina Morita-00 Rep Scott Nishimoto-04 Former Rep David Pendleton-02 Sen Maj Caucus Chr Shan

Tsutsui-05 Rep Glenn Wakai-04 Rep Kyle Yamashita-05

Rep Eric Anderson-06 Rep Clifford Bayer-05 Rep Sharon Block-03 Rep Darrell Bolz-01 Sen Skip Brandt-02 Sen Don Burtenshaw-00 Rep Joseph Cannon-04 Sen Dick Compton-04 Sen Tim Corder-05 Sen John Goedde-01 Rep R.J. "Dick" Harwood-02 Rep Frank Henderson-06 Sen Brent Hill-02 Sen Patti Anne Lodge-01 Sen John McGee-06 Sen Curt McKenzie-03 Rep Dell Raybould-02 Rep Robert Ring-04 Rep John Rusche-05 Rep Mack Shirley-04 Rep Elaine Smith-03 Rep Steve Smylie-00 Sen Asst Maj Ldr Joe Stegner-00 Rep Richard Wills-06 Former Rep Gary Young-01

MONTANA

Rep Elsie Arntzen-05 Lt Gov John Bohlinger-00 Rep Robyn Driscoll-06 Sen Kim Gillan-00 Rep George Golie-00 Sen Ken Hansen-04 House Rep Whip Dennis

Himmelberger-05 Former Rep Linda Holden-01 Rep Joey Jayne-01 Rep Jim Keane-02 Sen Rick Laible-03 House Rep Flr Ldr Michael

Lange-03 Sen Lane Larson-05 Rep Monica Lindeen-00 Rep Garry MacLaren-06 Rep Scott Mendenhall-04 Rep Mark Noennig-01 Sen Don Ryan-01 Sen Maj Whip Trudi Schmidt-03 Sen Frank Smith-02 Rep Jeanne Windham-06

Pres Pro Tem Mark Amodei-00 Asmbr Kelvin Atkinson-03 Sen Barbara Cegavske-00 Asmbr Jerry Claborn-00 Asmbr Marcus Conklin-03 Asmbr Moises Denis-05 Asmb Min Whip Heidi Gansert-05 Asmbr Susan Gerhardt-06

Former Asmbr Don Gustavson-01 Asmbr Brooks Holcomb-06 Asmbr William Horne-03 Sen Steven Horsford-06 Asmbr Marilyn Kirkpatrick-05 Asmbr Ellen Koivisto-00 Sen John Jay Lee-05 Asmb Asst Maj Flr Ldr John

Oceguera-01 Asmbr Roderick Sherer-04 Asmbr Debbie Smith-01 Asmb Min Whip Valerie Weber-04

NEW MEXICO

Rep Janice Arnold-Jones-04 Sen Vernon Asbill-06 Rep Hector Balderas-06 Rep Jose Campos-04 Rep Mary Helen Garcia-00 Rep Keith Gardner-06 Former Rep Ron Godbey-00 Rep Joni Gutierrez-05 Rep Irvin Harrison-03 Sen Gay Gottshall Kernan-03 Rep Patricia Lundstrom-02 Sen Richard Martinez-02 Rep Kathy McCoy-05 Rep Brian Moore-01 Rep Andy Nuñez-04 Sen Gerald Ortiz y Pino-05 Sen Mary Kay Papen-01

Rep Al Park-01 Rep Jane Powdrell-Culbert-03 Sen Maj Caucus Ldr Lidio Rainaldi-02 The late Rep Raymond Ruiz-02 Sen Diane Snyder-01 Rep Thomas Taylor-00 Rep Peter Wirth-06

Rep Teresa Zanetti-04

OREGON

Rep Gordon Anderson-04 Former Rep Vic Backlund-02 Rep Phil Barnhart-02 Rep Vicki Berger-03 Rep Kevin Cameron-06 Former Rep Janet Carlson-01 Rep Jackie Dingfelder-02 Rep Linda Flores-03 Rep Larry Galizio-05 Rep Sara Gelser-06 Rep George Gilman-04 Rep Mitch Greenlick-03 Rep Bob Jenson-00 Rep Betty Komp-05 Sen Laurie Monnes Anderson-01 Sen Frank Morse-04 Rep Andy Olson-05 Rep Mike Schaufler-03 Rep Mac Sumner-06 Sen Vicki Walker-00 Sen Doug Whitsett-06

Rep Gregg Buxton-04 Rep Tim Cosgrove-05 Rep Brad Dee-03 Rep James Ferrin-02 Rep Julie Fisher-06 Rep Lorie Fowlke-05 Rep Neil Hansen-02 Rep Patricia Jones-01 Rep Todd Kiser-04 Sen Maj Ldr Peter Knudson-00 House Min Caucus Ldr

Rosalind McGee-04 Rep Michael Morley-03 Rep Merlynn Newbold-02 Rep Curtis Oda-06 Rep Patrick Painter-06 Former Rep J. Morgan Philpot-02 Rep Ronda Rudd Menlove-05 Sen David Thomas-03 Sen Carlene Walker-01 Rep Mark Wheatley-06

WASHINGTON

Rep Glenn Anderson-01 House Min Deputy Ldr Mike Armstrong-02 Rep Barbara Bailey-05 Sen Rep Caucus Vice Chair Dale Brandland-03 Rep David Buri-06 House Min Ldr Bruce Chandler-01

Rep Judy Clibborn-05 Former Rep Carolyn Edmonds-00 Sen Rep Deputy Ldr Linda Evans Parlette-00 Rep Larry Haler-06 Rep Bob Hasegawa-05 Sen Rep Ldr Mike Hewitt-03 Sen Rep Caucus Chr Jim Honeyford-00 House Maj Flr Ldr Sam Hunt-02 Rep Derek Kilmer-05 Rep Mark Miloscia-01 Rep Dawn Morrell-03 House Min Asst. Ldr Dan Newhouse-04 Rep Ed Orcutt-04

Rep Beverly Woods-03

Rep Timm Ormsby-06

Rep Kirk Pearson-02

WYOMING Sen John Barrasso-03 Rep Rosie Berger-04 Rep Kermit Brown-05 Sen Stan Cooper-03 Rep David Edwards-04 Former Rep Liz Gentile-03 Rep Elaine Harvey-03 Rep John Hastert-06 Rep Jerry Iekel-01 Rep Pete Illoway-00 Sen Austin "Kit" Jennings-06 Rep Thomas Lockhart-01 Rep Thomas Lubnau II-05 House Min Caucus Chr Marty Martin-04

Former Rep Saundra Meyer-02 Rep David Miller-01 Rep Loraine Quarberg-05 Spkr Pro Tem Colin Simpson-00 House Min Whip Bill

Thompson-02 Sen Charles Townsend-05 Sen Michael Von Flatern-06

Former Sen Marcel Camacho -00



Western Legislative Service Agency and Research Directors

October 1-4, 2006 in Jackson, Wyoming

People will be loyal when an organization is purposeful and human.

~ Michael Basinger, University of Wyoming Training Manager



Leading Legislative Staff Directors Oregon Legislative Administrator Dave Henderson chaired the LSA/RD Committee and served as an ex-officio member of the CSG-WEST Executive Committee.



Working on a Case Study in Legislative Management Mark Quiner (left), Wyoming assistant director for the Legislative Service Office, and Don Williams, research director for the Nevada's Legislative Counsel Bureau, discussed research request procedures.



Swapping Legislative Technology Ideas Don Moulds (left), director of the California Senate Office of Research and Mike Christensen (right), director of the Utah Office of Legislative Research and General Counsel, compared notes on legislative web sites.



Sharing Best Practices for Special Sessions Idaho's director of legislative services, Jeff Youtz and Oregon's Secretary of the Senate Judy Hall discussed

staff preparations for special sessions.

Learning from Management Sessions Charlotte Carter-Yamauchi, assistant director of the Hawaii Legislative Reference Bureau and Richard Rodger, director of the Washington Senate Committee Services, participated in management discussions.

Considering Employee Supervision Questions Lorne Malkiewich, Nevada's Legislative Counsel Bureau director; Dave Henderson, Oregon's legislative administrator; and Pam Varni, Alaska's Legislative Affairs Agency director shared best practices in legislative management.

The Legislative Service Agency/Research Directors (LSA/RD) Committee is made up of the nonpartisan legislative staff directors of the West.

This core CSG-WEST program is dedicated to finding ways to deliver the best possible customer service to lawmakers in a positive and professional workplace environment. Western staff leaders convene each year for professional development training. They maintain electronic communications throughout the year.

In 2006, LSA/RD Committee members met in Jackson, Wyoming. The University of Wyoming sent its top human resources trainer to work with participants on best practices for managing employees. Legislative staff directors also shared tips on special sessions, technology and other management issues. Oregon reviewed the work of its special citizens' commission on the legislature, and staff members reported on 2006 sessions and projections for 2007.

Oregon Legislative Administrator Dave Henderson chaired the LSA/RD Committee in 2006, and Nevada's Legislative Counsel Bureau Director Lorne Malkiewich served as vice chair. Pam Varni, Executive Director of the Alaska Legislative Affairs Agency, represented her colleagues on CSG's national executive committee.

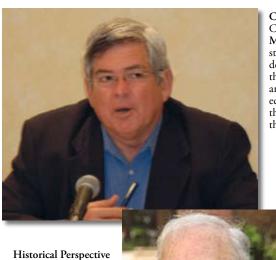
WESTRENDS

2006 Meetings: March 31 in San Francisco, California • August 12 in Breckenridge, Colorado

The West just didn't happen...it has been continually reformed and re-founded, and sometimes very dramatically.

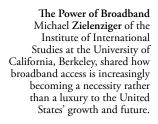
- Kevin Starr, historian and former California state librarian

WESTRENDS is a forum where legislators address the demographic, economic and cultural trends shaping the West. Beginning in September 2005 in Portland, Oregon, the WESTRENDS Board began exploring the challenges facing the West as technology rapidly transforms our economies. WESTRENDS is focusing on the importance of establishing networks with people beyond the region's political borders in recognition that changes are required in the way we conduct business in order to succeed in manufacturing, marketing and professional services in a global economy.



Chair's Comments California Senator Michael Machado, WESTRENDS Chair, stressed the need for a strategy to develop agendas that will allow the West to compete regionally and globally. He recognized that education, training and retraining the workforces needs to be a part of the vision.

> Vice Chair's Comments Montana Senator Kim Gillan, WESTRENDS Vice Chair, emphasized that the Internet has changed the culture as well as business and politics in the West.



WESTRENDS Board 2005-2006

Senator Michael Machado, Chair, California

Representative Peggy Wilson, Alaska

Senator Carolyn S. Allen, Arizona

Cultural historian

interdependence of western states to the

present and future

challenges that the

the historical

region faces.

Kevin Starr connected

Representative Al White, Colorado

Senator Brian T. Taniguchi, Hawaii

Representative Maxine Bell, Idaho

Assembly Member Lynn C. Hettrick Assembly Minority Floor Leader, Nevada Senator Kim Gillan, Vice Chair, Montana

Senator Kate Brown

Senate Majority Leader, Oregon

Representative Ralph Becker

House Minority Leader, Utah

Senator Debbie Regala

Senate Majority Whip, Washington

Representative Thomas Lockhart, Wyoming

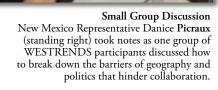
Representative Ben Lujan Speaker of the House, New Mexico

WESTRENDS



Discussion Leader

Steve PonTell (standing left), President of La Jolla Institute in Ontario, California, led a discussion among WESTRENDS Board members on how the region can best prepare for the opportunities and challenges based on the framing presentation by Kevin Starr.





WESTRENDS Board members, Montana Senator Kim **Gillan** and Utah House Minority Leader Ralph Becker, discussed how the West is going to assimilate the waves of immigrants coming into the region.



Concepts Considered WESTRENDS participants heard presentations on how technology is changing the economic, political and cultural landscape of the West. Pictured left to right at table: Washington Representative Jeff Morris, Colorado House Minority Whip Diane Hoppe and Montana Representative Jim Keane.

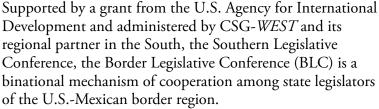
Border Legislative Conference

Geography and history unite us in an indissoluble manner. We form part of North America...and together we will be for the rest of time.

~ Honorable José Natividad González Paras, Governor of the State of Nuevo Leon



CHAIR Andy Nuñez Representative New Mexico



In 2006, the BLC convened forums in Monterrey, Nuevo Leon and in Phoenix, Arizona. These forums focused on water, energy, health, environment, immigration and economic development.



Additional regional economic development forums held in conjunction with the Border Affairs Committee of Mexico's Federal Senate brought together government and private sector stakeholders to discuss strategies aimed at enhancing the economic competitiveness of the U.S.-Mexico border region. One result was the development of a "Secure Manufacturing Zones" concept.

Stretching nearly 2,000 miles, the U.S.-Mexico border region is a major economic engine for both countries. The two countries share not only a common border, but also commercial, historic and cultural ties.

Legislators from California, Arizona, New Mexico, Texas, Baja California, Sonora, Chihuahua, Nuevo Leon, Coahuila and Tamaulipas comprise the membership of the



VICE CHAIR Juan Jose Gonzalez Espinoza Diputado Chihuahua



BLC. For more information, please visit www.borderlegislators.org.

United States Geological Survey (USGS)

Border Legislative Conference

BLC Leaders Open Session Representative Andy Nuñez and Diputado Juan Jose Gonzalez Espinoza, chair and vice chair respectively of the BLC, at the 13th Border Forum in Monterrey, Nuevo Leon, Mexico, May 2006.



Sonora Governor's Remarks at Economic Forum Governor Eduardo Bours Castelo of Sonora addressing the 3rd Regional Border Economic Development Forum in Tubac, Arizona, August 2006.



California-Baja California Forum Senator Eliot Shapleigh (TX), Senator Denise Moreno Ducheny (CA), and Former Mexican Federal Senator Jeffrey Jones (Chihuahua) at the 2nd Regional Economic Development Forum in San Diego, February 2006.



Nuevo Leon Governor's Remarks at BLC Nuevo Leon Governor Jose Natividad Gonzalez Paras opening the 13th Border Legislative Conference in Monterrey, Nuevo Leon, May 2006

BLC Sponsors and Partners

Arizona - Mexico Commission • Arizona Public Service • Border Affairs Committee, Mexico's Federal Senate CANAMEX Corridor Coalition • Nuevo Leon State Legislature • Office of Governor, State of Nuevo Leon Phelps Dodge • Salt River Project • Water and Drainage Services, City of Monterrey, Nuevo Leon



2006 BLC Meetings and Border Economic Development Forums

13th BLC Forum May 11-13 in Monterrey, Nuevo Leon 14th BLC Forum December 7-9 in Phoenix, Arizona California-Baja California Border Region February 24 in San Diego Arizona-Sonora Border Region August 15 in Tubac, Arizona

Legislative Council on River Governance

2006 Meetings: May 15-16 in Richland, Washington • August 28-29 in Butte, Montana

The Columbia River first appeared on European maps in the early 17th century as "River of the West...

~ Bill Lang Professor of History Portland State University

Legislative Council on River Governance (LCRG) is a cooperative association of legislators from Idaho, Montana, Oregon and Washington who meet to discuss common interests and challenges along the Columbia River basin.

In 2006, participating LCRG members were briefed by state and federal representatives on issues such as the Nez Perce Water Agreement, conjunctive management of surface and ground water, water storage, state water adjudication and an overview of the U.S.-Canada Columbia River Treaty. Members were also updated on pending litigation relating to an Endangered Species Biological Opinion. Lawmakers also shared information on current legislation and other state activities affecting the Columbia River Basin.











Service Recognized Idaho Representative Dell Raybould, 2006 LCRG Chair, receives appreciation award from legislative colleagues.





New LCRG Chair Idaho Representative John Stevenson (left) congratulates Oregon Representative Bob Jenson (right) as the incoming 2007 LCRG Chair during the August 28-29 meeting in Butte, Montana

CSG-WEST 2006 Annual Meeting

August 10-13 in Breckenridge, Colorado

At this year's annual meeting, our theme was Alliance with an Altitude. And what an alliance it was. CSG-WEST, once again, brought together problem solvers in the West.

~ Ron Teck, Colorado Senator and chair of CSG-WEST



CSG-WEST Chair-Elect, Washington Representative Jeff Morris (far right) acknowledged and thanked members of the Colorado Host Committee for the excellent annual meeting arrangements. Colorado Host Committee members pictured left to right: Senate President Joan Fitz-Gerald, House Assistant Majority Leader Michael Garcia, House Speaker Pro Tem Cheri Jahn, CSG-WEST Chair and Senator Ron Teck, House Minority Whip Diane Hoppe and Senator Paula Sandoval.

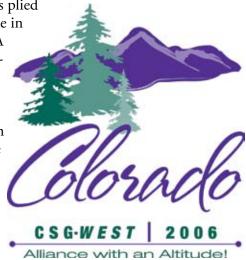
The 59th CSG-WEST annual meeting was convened in Breckenridge in the heart of the Colorado Rockies. Every session was designed to enhance networking and coalition-building opportunities through policy discussions and professional development training.

The annual meeting assembled western state legislators, staff and the private sector to participate in a number of CSG-WEST core programs. The Western Legislative Conference (WLC) policy committee forums enabled lawmakers to learn from one another and share good ideas on hot topics such as energy security, light rail, state tax structures, water and the environment.

The West's role in broadband connectivity was examined by the WESTRENDS Board. Also of interest to western legislators were sessions on education, disaster management and pandemic flu preparedness.

To complement the program-packed days, the Colorado Legislature hosted some very special evening events, from the welcoming Taste of Colorado to the Riverwalk, strolling, dining and enjoying entertainment along the banks of the Blue River

where miners plied the gold trade in the 1800s. A Sunday afternoon finale of lunch and fly fishing was hosted in an incredible panoramic setting at Magness Ranch.



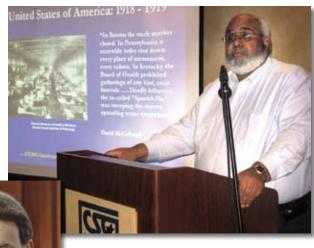
CSG-WEST 2006 Annual Meeting

August 10-13 in Breckenridge, Colorado



Internet Politics
Founder of PoliticsOnline, Phil Noble actively engaged participants about the increased use of online media in politics.

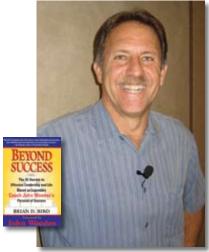
Pandemic Flu Preparation Georges Benjamin, MD, Executive Director of the American Public Health Association, was one of three speakers who briefed western lawmakers on how to plan ahead for pandemic flu.



Elections
Gallup Poll's Frank Newport
provided an insider's perspective
on the 2006 elections.



Colors Posted
Welcoming breakfast
session commenced
with the colors posted
by the Summit County
sheriff's office.



Breakthrough Leadership Author of bestselling book "Beyond Success," Brian D. Biro discussed ways for lawmakers to become coalition builders.



Host State Welcome Colorado Senate President Joan Fitz-Gerald welcomed everyone to the meeting and to her district.

Colorado River Basin Forum
A day-long forum provided
legislators an opportunity
to discuss the latest on
the management of this
important river system,
including the seven states'
shortage plan and conjunctive
reservoir management,
current water supply
and demand conditions,
perspectives from upper and
lower basin states,
and international
management issues.



CSG-WEST 2006 Annual Meeting



Western Leadership Award Colorado Senator and CSG-WEST Chair Ron Teck (left) awarded former Colorado Senate President Ray Powers (right) the prestigious CSG-WEST Bettye Fahrenkamp Award for Distinguished Legislative Leadership on Behalf of Western States in recognition of his essential role in establishing the Western Legislative Academy.



No Ties Allowed Respecting the CSG-WEST Chair's (Colorado Senator Ron Teck on right) directive that there be 'No Ties Allowed' at the annual meeting venues, Colorado Speaker Andrew Romanoff (left) graciously removed his tie before welcoming colleagues.



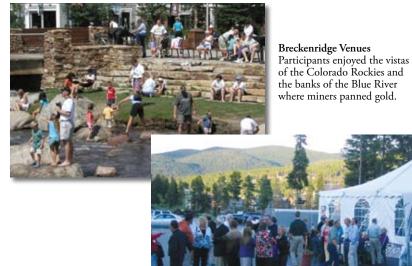
Lunch and fly fishing were hosted at the Magness Ranch near Breckenridge.



Crisis Management National Emergency Management Association members briefed lawmakers on what states must do to prepare for disasters.



CSG-WEST Nominating Committee Wyoming Senate President Grant Larson chaired the Nominating Committee that interviewed and proposed the slate of officers for 2007, which was adopted by the CSG-WEST executive committee.



Annual Legislative Training Assembly

August 10, 2006 in Breckenridge, Colorado

This ability to return to the classroom seems to differentiate successful leaders and organizations from the also-rans.

~ John Clemens and Melora Wolff, "Movies to Manage By," 1999

In response to a growing demand for continuing education, CSG-WEST launched the Annual Legislative Training Assembly (ALTA) at the CSG-WEST 2006 annual meeting in Breckenridge, Colorado. ALTA is a one-day professional development session that builds 'process' skills for members at all stages of their legislative careers.



Demonstrating Lessons in Leadership from Movies John Clemens, executive director of The Hartwick Leadership Institute, facilitated a lively session on "Leadership at the Movies."



Working on a Class Assignment Hawaii Senator Lorraine Inouye and New Mexico Representative Jose Campos conferred on an ALTA assignment.



Learning from Films Finding leadership lessons in film was a highlight of the ALTA program.



Teaching Political Consensus Veteran negotiator and senior Nebraska Senator Dave Landis introduced participants to consensus building tailored for the political arena.



Discussing Effective Leadership Senior trainer Jennifer Colosimo taught lessons from Steven Covey's latest book, "The 8th Habit: From Effectiveness to Greatness."



Having Fun while Polishing Skills Colorado Representative Nancy Todd teamed up with Colorado Senator Suzanne Williams to work on their legislative skills.

Personalizing Leadership Education Utah Minority Leader Ralph Becker and Colorado Senator Paula Sandoval worked intently in the ALTA session.

CSG-WEST 2006 Year in Review

CSG: A Regionally Based National Organization of States

Fundamental to the system of representative democracy is the diversity of the nation and the states.

~ Alan Rosenthal, "Heavy Lifting: The Job of the American Legislature"

Since 1933, The Council of State Governments (CSG) has served our nation's state leaders by providing a forum for "sharing capitol ideas." As the only state services organization spanning all three branches of government, CSG at the national level offers a unique look into the issues shaping state policy and legislation.

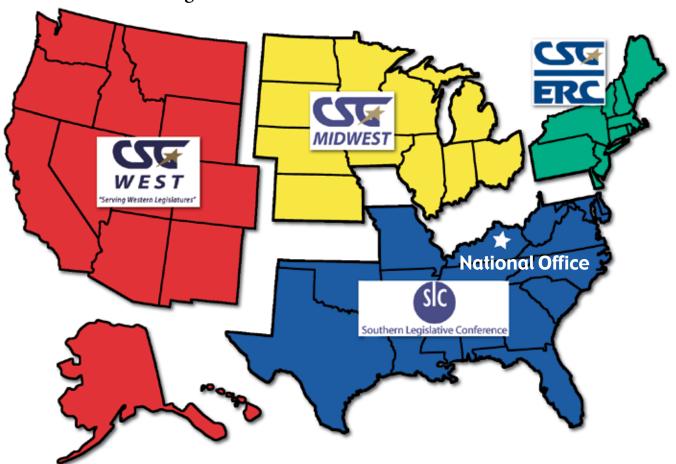
The four CSG regions are very diverse with distinct geographical, demographic and cultural characteristics. Each region elects its own officers who also serve on the CSG national Executive Committee and Governing Board. Each region has its own

staff who work with a variety of policy committees, research projects, initiatives and meetings. In the West, CSG serves western legislatures exclusively.

The CSG national office in Lexington, Kentucky, provides policy analysis and tracks national trends in state government. Award-winning publications, "The Book of the States" and "State News" magazine, are researched and developed at the national office.

The Washington D.C. office of CSG provides a voice for state leaders to Congress, monitors federal activities (including U.S. Supreme Court decisions) and evaluates their impact on states.

Regions of The Council of State Governments



Western Participation in CSG National Meeting

November 30 - December 3, 2006 in Phoenix, Arizona



IGA Regional Roundtable Arizona Representative Tom O'Halleran shared western regional priorities at CSG's Intergovernmental Affairs session.

Arizona Leaders Welcome CSG
(left to right) Arizona Speaker James Weiers, CSG Chair and West Virginia
Senate President Earl Ray Tomblin, Arizona Senator Carolyn Allen and Arizona
Senate President Ken Bennett, along with keynote ethics speaker Dov Seidman of
California, welcomed participants to the CSG national annual meeting.



Ivory Tower and Real World Politics CSG annual meeting keynote speaker Dr. Larry J. Sabato, founder and director of Center for Politics at University of Virginia, shared insights about 2008 presidential campaign.



CSG Officer Elected
Idaho Senate Majority
Leader Bart Davis was
elected to serve CSG as a
national officer. Senator
Davis will become CSG
Chair in 2009 and has served
on the CSG Suggested State
Legislation Committee as
well as the CSG executive
and finance committees.



Immigration and America's Future
California Senator
Denise Moreno Ducheny (below)
co-chaired CSG International
Committee which included
a presentation by Arizona
Congressman Jim Kolbe (left).



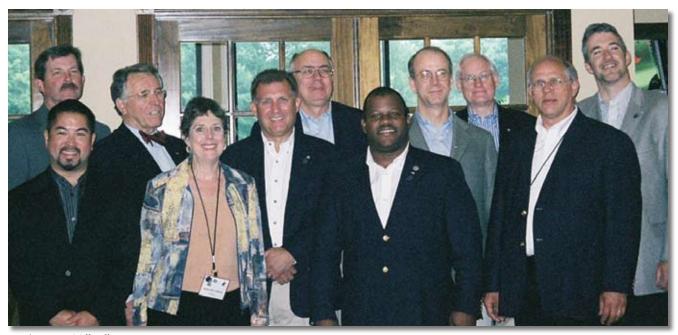
Western Participation in CSG National Meeting



Washington Language Services

Washington's Spoken Language Brokered-Interpreter Services also was a CSG Western Innovation program winner. The program consists of a network of call centers that coordinate interpreter services for Medicaid recipients who don't speak English. Pictured left to right: Accepting the award from CSG President-elect, Okalahoma Governor Brad Henry, were Nora Guzman, lead interpreter services program manager, and Thomas Gray, Chief for the Office of Transportation and Interpreter Services.

Utah Clicks Program
CSG Western Innovations program winner, Utah Clicks, is a web-based
process that helps people quickly find and apply to social service programs.
Pictured left to right: Dr. George Delavan, director of community and
family health; Scott McAllister, web developer; and Adrienne Akers, project
director, received the award from CSG President-elect,
Okalahoma Governor Brad Henry.



2006 Western Toll Fellows

CSG's national Tolls Fellowship program offers leadership and policy training sessions to emerging state leaders from across the U.S. In 2006, those chosen from the West were (back row, left to right) Montana Secretary of State Brad Johnson, Arizona House Minority Leader Phil Lopes, Utah Senator Curtis Bramble, California Senator Joe Simitian, Alaska Senator Hollis French II, Washington Representative Fred Jarrett, Washington Representative Brendan Williams, (front row, left to right) Hawaii House Majority Floor Leader Blake Oshiro, Alaska Representative Gabrielle LeDoux, wanna-be Westerner Virgin Islands Senator Shawn-Michael Malone and Alaska House Majority Leader John Coghill. Note, Senator Malone was one of the members participating from the East.

Western Roundtable at CSG National Meeting

December 2, 2006 in Phoenix, Arizona



The Changing West Jerry O'Donnell, Information Specialist for U.S. Census Bureau in Denver, painted a demographic profile of the western region.

National Popular Vote Initiative As an advocate for the National Popular Vote Initiative, Dr. John Koza from Los Altos, California, shared his views to CSG-WEST Western Roundtable participants.



Saving the West's Forests Arizona State Forester Kirk Rowdabaugh provided expert perspective on the causes, consequences and possible cures for pine beatle infestation.



Western Issues Discussed Idaho Representative Maxine Bell (left) listened as Utah House Minority Leader Ralph Becker (right) contributed to the discussion on saving forests in the West.



Western Leaders Convene Pictured left to right: New Mexico Representative Jose Campos, Alaska Representative Lesil McGuire, Oregon Senator Kate Brown and Colorado Senator Ron Teck enjoyed conversing at the last CSG-WEST forum convened in 2006.

Roundtable Participants Idaho Representative Rich Wills (left) and Wyoming Senator Michael Von Flatern are among western members who participated at the CSG-WEST Western Roundtable.



Resource Supply and Demand Electoral College Compact John Coghill (left in white) his views on the demands on



Wyoming Representative Rosie Berger (left) and Arizona House Minority Leader Phil Lopes (right) listened to the idea of a national popular vote initiative linked to an interstate compact.

A Special Thank You to the 2006 CSG-WEST Sponsors and Contributors

Your contributions are greatly appreciated. Your support enhances our abilities in serving western state legislatures. Thank you!

360 Media

AAA of Colorado

AT&T

Allergan, Inc. Alpine Bank

Altria Corporate Services AngloGold Ashanti N.A. AstraZeneca Pharmaceuticals

Bank of America Barr Laboratories Bayer Healthcare

BIOTA BP America

Bray & Company, Inc.

Bristol-Myers Squibb Company

Celestial Seasonings Chevron Corporation

City of Black Hawk and Colorado

Preservation Inc.

Colorado Beer Distributors Association MedImmune, Inc.

Colorado Wine Industry
Development Board

Conoco Phillips Coors Brewing COPIC Companies Eastman Kodak

Edison Electric Institute El Pomar Foundation

Electronic Data Systems (EDS) EnCana Oil & Gas (USA) Inc.

GlaxoSmithKline

Grande River Vineyards & Winery

HealthOne Home Loan Health Net Inc. Holcim (US) Inc.

IKON

Intermountain Rural Electric Assn

Intuit

Johnson & Johnson Kelly Services Larabar

Land Title Guarantee

LexisNexis
MedImmune, Inc.
Microsoft Corporation
Monsanto Company

Motorola NIKE

Novartis Pharmaceuticals

Pacificorp Pfizer Inc.

PhRMA

Purdue Pharma RJReynolds sanofi-aventis Salt River Project

Shell Oil

Stanley Consultants Inc.

State Government Affairs Council

Stateside Associates
Takeda Pharmaceuticals
The Center for Energy and
Economic Development
The Coca-Cola Company

The Proctor & Gamble Company

Thomson West

Toyota Motor Sales, USA, Inc.

TransCanada

UPS

Wal-Mart Stores, Inc. Williams Companies

Wine and Spirit Wholesalers of Colorado

Wyeth Xcel Energy

CSG-WEST is a region of The Council of State Governments (CSG), classified as a 501(c)(3) Non-Profit Organization for the purpose of research and education. CSG's Federal Tax Identification Number is 366000818.

Coming up in 2007



The XV Forum of the Border Legislative Conference will convene in the Mexican state of Chihuahua in the spring of 2007.



The CSG-WEST 60th annual meeting will convene September 16-19 at Jackson Lake Lodge in Grand Teton National Park in Wyoming.



The Western Legislative Academy is scheduled for November 5-8 at the Penrose House in Colorado Springs, Colorado. Applications are available for western legislators in their first four years of service.

SG-WEST 2006 Year in Review



Officers

Representative Jeff Morris, Washington - Chair Senator Lesil McGuire, Alaska - Chair-Elect Representative Jose Campos, New Mexico - Vice Chair Senator Kate Brown, Oregon - Immediate Past Chair

Staff

Kent Briggs

Executive Director

Lolita Urrutia

Director, Administration and Meetings

Martha Castañeda

Administrative Assistant, Border Legislative Conference

Edgar Ruiz

Director, Border Legislative Conference

and Special Projects

Cheryl Lee Duvauchelle

Director, Finance and Development

Mary Lou Cooper

Director, Legislative Leadership Training

Rich Lindsey

Policy Consultant

Carolyn Orr

Policy Consultant

1107 Ninth Street, Suite 650, Sacramento, CA 95814 • Phone: 916-553-4423 • Fax: 916-446-5760 Email: csgw@csg.org • Web: www.csgwest.org

